

PEACE BRIGADES INTERNATIONAL
ACCOUNTS FOR THE YEAR ENDED
31st DECEMBER 2014

CONTENTS

Page	1-9	Report of the International Council
	10	Independent Auditors' Report
	11	Statement of Financial Activities
	12	Balance Sheet
	13	Cash Flow Statement
	14-24	Notes to the Accounts

PEACE BRIGADES INTERNATIONAL

REPORT OF THE INTERNATIONAL COUNCIL

LEGAL and ADMINISTRATIVE DETAILS

Directors	Dana Brown	President, appointed June 2013
	Denise Cauchi	Appointed November 2014
	Diane Hendrick	Appointed October 2011, resigned February 2014
	Ellen Kaas	Treasurer, appointed October 2011
	Erika Zarate	Appointed November 2014
	Isabella Flisi	Appointed November 2014
	George Chandler	Appointed June 2013, resigned April 2014
	Guro Nilsen	Appointed October 2011, resigned November 2014
	John Carlarne	Vice President, appointed October 2011
	Jonathan Glennie	Secretary, appointed November 2014
	Kelleen Corrigan	Appointed November 2014
	Michael Bluett	Secretary, appointed October 2011, resigned November 2014
	Shane Guthrie	Appointed November 2014
	Sonia de Mezza	Appointed June 2013
	Sophie Parron	Appointed June 2013, resigned May 2014
	Stephen Darvill	Appointed June 2013

Registered Addresses 717 N Main St. PO Box 1222, Walla Walla, WA 00362, UNITED STATES of AMERICA

Development House, 56-64 Leonard Street, London EC2A 4LT, UNITED KINGDOM

Date of incorporation 6th July 1982

USA Constitution Registered No. Charitable Organisation, 501(c)(3) of the Internal Revenue Code 91-1179750

UK Constitution Registered No. Overseas Company, s.1046 of the Companies Act 2006 FCO19368

UK Bank The Co-operative Bank, 9 Prescott Street, London E1 8BE
USA Bank Cadence Bank, PO Box 1187, Starkville, MS 39760

Auditors Critchleys LLP, Greyfriars Court, Paradise Square, Oxford, OX1 1BE, United Kingdom

TABLE OF ABBREVIATIONS

COCAP	Collective Campaign for Peace
ELSAM	Lembaga Studi dan Advocacy Masyarakat (Institute for Policy Research and Advocacy)
FAC	Finance and Audit Committee
FRWG	Fundraising Working Group
FWG	Finance Working Group
GA	General Assembly
HRD	Human rights defender
IC	International Council
IO	International Office
IOC	International Operations Council
IPC	International Personnel Committee
Isec	International Secretariat
LC	Legal Committee
PBI	Peace Brigades International
UN	United Nations
WHRD IC	Women Human Rights Defenders International Coalition

PEACE BRIGADES INTERNATIONAL**REPORT OF THE INTERNATIONAL COUNCIL (CONTINUED)****REPORT FOR THE YEAR ENDED 31ST DECEMBER 2014**

The International Council (IC), who are also the directors of Peace Brigades International (PBI), submit their annual report and audited accounts for the year ended 31st December 2014.

INTRODUCTION

PBI is an international, non-profit organisation, incorporated under the laws of the State of Washington, USA on 6 July 1982, which has been granted tax-exempt status under section 501(c)(3) of the US Internal Revenue Code under tax registration number 91-1179750.

PBI is also registered as an overseas company (registered number: FCO19368) in the United Kingdom, under §691 of the Companies Act 1985.

PBI's International Secretariat (ISec); field projects in Colombia, Guatemala, Honduras, Indonesia, Kenya, and Mexico; and exploration work to develop new projects all fall within the jurisdiction of the non-profit corporation in the State of Washington. In addition, there are 13 PBI country groups and 4 PBI associate groups operating in various countries around the world to undertake fundraising and advocacy and recruit field volunteers. New field project work in partnership with a local organisation (COCAP) started in Nepal in 2014. This project is known as the Nepal Monitor Project and is under the management of the PBI Germany Country Group. While recognition by PBI, and use of PBI's name, depend on each country and associate group's adherence to PBI's principles, mandate and bylaws, these groups are independent bodies that determine their own structure and are legally responsible for their own actions. Accordingly, this report does not include the accounts of these groups or the field work in Nepal. This said, the effectiveness of PBI's work relies on the integrated functioning of each of its constituent entities. Moreover, given the high degree of coordination and collaboration between multiple PBI entities to deliver specific projects and activities, it is neither practicable nor desirable to fully separate their work in this report. Thus, whilst this report will not go into detail about the work of country or associate groups, some key activities carried out by these groups during 2014 in close cooperation with the ISec and field projects will be included.

MISSION STATEMENT

PBI works to open a space for peace in which conflicts can be addressed non-violently. PBI applies a strategy of international presence and concern that supports local initiatives and contributes to developing a culture of peace and justice. We act on request of local organisations and groups working for human rights, social change and development of civil society, which use non-violent means in regions where there is oppression and conflict.

The aim of PBI's international presence is to accompany both political and social processes through a joint strategy of deterring violence and promoting active non-violence. PBI's international teams of volunteers use methods such as protective accompaniment, peace education, independent observation and analysis of the conflict situation. In addition, PBI learns about, develops and models forms of non-violent intervention. PBI, where possible, initiates contacts with all the parties to a conflict in order to establish and inform of our presence. PBI supports this work through a broad international network of organisations and individuals. PBI's identity is built upon non-hierarchical structures and consensual processes.

Adopted at PBI General Assembly, Sweden, July 1998

PEACE BRIGADES INTERNATIONAL

REPORT OF THE INTERNATIONAL COUNCIL (CONTINUED)

MANAGEMENT

PBI's highest decision-making body is the General Assembly (GA), comprising representative volunteers and staff from each field project and country group across the global organisation, and a volunteer representative of the IC. The GA meets every three years and makes key strategic decisions. The last GA took place in November 2014.

Other key decision-making bodies of PBI are:

- The IC, composed of independent board members.¹ The IC is responsible for governance of the ISec and field projects (Colombia, Guatemala, Honduras, Indonesia, Kenya and Mexico) and oversight of the implementation of strategic plans and policies determined by the triennial GA;
- The International Operations Council (IOC), consisting of staff from across PBI. The IOC is responsible for operational issues.

The ISec is made up of the IC, the IOC, the International Office (IO), seven standing committees and a number of thematic and technical working groups. The ISec's responsibilities include governance, strategic direction, finances, human resources, emergency response, organisational development, fundraising, advocacy and communications.

In 2014, the London-based IO was staffed by three full- and part-time workers who were responsible for organisational development and coordination, finances, communications and fundraising.

RISK MANAGEMENT

The Human Resources Committee (HRC) is responsible for policy development and oversight of all those employed or contracted by the ISec and field projects. Since 2008, work has been undertaken to ensure that personnel policies are in place for all relevant staff and those contracted by the ISec and field projects to undertake specific pieces of work. After the 2011 GA, the IC began a process to strengthen human resources oversight by recruiting members for a new structure, the HRC. This committee supports the field Project Committees, who are the primary bodies responsible for human resources management and oversight on behalf of the IC.

All field projects have security policies and protocols in place, based on risk assessments undertaken in their respective operational contexts. In 2009, the IC established an Emergency Response Committee, responsible for organisational oversight of emergency response and ensuring implementation of the security protocols. All security protocols were reviewed and revised in 2010.

Since October 2011, PBI has had an independent Finance and Audit Committee (FAC), comprising three volunteer financial experts, and an international Finance Working Group (FWG) comprised of finance staff from field projects and Country Groups. A full-time Governance Director has responsibility for financial management and oversees all financial matters, ensuring greater financial controls and accountability.

In 2014, PBI started a major review of risk management with the intention of developing a comprehensive risk register and framework to identify, monitor and address risks across the global organisation. This was due for completion in early 2015.

¹ All IC members are directors of the PBI non-profit corporation and specific roles (president, treasurer and secretary) are assigned to members with appropriate expertise.

PEACE BRIGADES INTERNATIONAL

REPORT OF THE INTERNATIONAL COUNCIL (CONTINUED)

REVIEW OF ACTIVITIES

The main focus of PBI's work continues to be its well-developed protective accompaniment programme. This programme has two complementary components:

- teams of international volunteers in the field who physically accompany human rights defenders (HRDs)² and carry out local and national advocacy and networking; and
- a network of 13 country groups and 4 associate groups who complement this field presence by developing and managing a network of political supporters, members, donors, sympathetic organisations and media contacts that we can rely on for support and advocacy, coordinating HRD international tours and undertaking global advocacy activities in support of HRDs. Country groups are also responsible for recruiting PBI's field volunteers.

PBI's international support network sends a powerful message that perpetrators of human rights abuses will be held to account. In this way, physical accompaniment and global political pressure together open space for HRDs, civil society organisations and communities to carry out their invaluable work.

PBI's protective accompaniment is underpinned by rigorous research into, and analysis of, complex and dynamic socio-political realities on the ground across diverse operational contexts. In some cases, however, our analysis has revealed a necessity for the deployment of alternative strategies and tactics to best support and strengthen the work of frontline HRDs. Moreover, diversification of PBI's protection mechanisms creates opportunities to greatly amplify the organisation's reach and impact. In 2014, PBI continued the development of two very different, yet equally innovative, projects to strengthen the capacity of HRDs in Indonesia and Nepal.

In 2014, our main frontline activities were undertaken across our established field projects in Colombia, Guatemala and Mexico; two newer field projects in Kenya and Honduras (both launched in 2013); and monitoring and capacity building projects with HRDs in Indonesia and Nepal. In all seven countries, HRDs continued to face grave threats to their work. Their activities were deliberately and continually restricted and obstructed by state authorities and non-state groups. In this context, PBI played a vital role in enabling 291 women and men HRDs from 57 organisations to carry out their work in difficult conditions, and made a significant contribution towards strengthening civil society in areas outside of our protective accompaniment operations.

In addition to these frontline activities, the ISec undertook a wide range of activities to ensure organisational governance and operational oversight; completed a restructure of the IO; coordinated and supported fundraising and advocacy across the organisation; and supported the development and strengthening of new projects in Kenya, Honduras, Indonesia and Nepal.

PBI expresses thanks and respect to all its staff and volunteers who contribute their time to its many activities. It is not practicable to quantify the value of the many hundreds of unpaid skilled hours that 92 volunteers in the field, and 220 volunteers in country and affiliate groups and the ISec contributed to further the work of PBI in 2014, but their time and efforts were critical to the effectiveness of the organisation's work.

KEY ACHIEVEMENTS IN 2014

Field projects

PBI only works at the request of HRDs and in response to their individual needs. In 2014, 92 international volunteers provided protection to **124 women and 167 men HRDs (291 total)** from **57 organisations** across

² "Human rights defender" is a term used to describe people who, individually or with others, act to promote or protect human rights" ('Who is a defender', UN Office of the High Commissioner for Human Rights, available online at: <http://www.ohchr.org/EN/Issues/SRHRDefenders/Pages/Defender.aspx>). See this page for further information.

PEACE BRIGADES INTERNATIONAL

REPORT OF THE INTERNATIONAL COUNCIL (CONTINUED)

Colombia, Guatemala, Honduras, Kenya and Mexico. Between them, these organisations supported many thousands of women, men and children who have been denied their basic rights – from being forcibly evicted from their land, to seeing family members 'disappeared', to suffering torture and rape at the hands of armed forces.

Cumulatively, PBI provided **1,738 days of physical accompaniment** to HRDs in 2014. We **visited accompanied organisations and individuals 407 times**. These visits and meetings provide moral support and practical advice and range from checking on HRDs' wellbeing to providing help with responses to specific security incidents. We made **hundreds of phone calls** to defenders to check on their whereabouts and safety.

On request from local human rights organisations, we ran or hosted **45 workshops**, attended by **370 women and 379 men HRDs**, providing security and advocacy trainings and helping them to cope with constant stress and psychological pressure.

We expressed our concern for HRDs in **343 meetings with government, local and regional authorities**, urging officials to uphold their commitments to protect human rights in Colombia, Guatemala, Mexico, Kenya and Honduras.

Colombia

21 international volunteers accompanied 91 HRDs working on a range of issues such as human rights violations due to economic interests and enforced disappearances. Volunteers were based in Bogotá, Barrancabermeja and Apartadó.

Guatemala

Nine international volunteers accompanied 83 HRDs working on the environment and land rights, impunity and globalisation. Volunteers were based in Guatemala City and regularly travelled to other areas of the country.

Honduras

Five international volunteers undertook PBI's first protective accompaniment work in Honduras, accompanying 18 HRDs working on business and human rights, land rights, indigenous rights, freedom of expression, support for victims and women's rights.

Indonesia

Together with our Jakarta-based local partner, the Institute for Policy Research and Advocacy (ELSAM), PBI made extensive preparations for an innovative training programme to strengthen the capacities of Indonesian HRDs working in isolated regions. The first two rounds of training will be conducted in 2015.

Kenya

Four international volunteers carried out the project's first accompaniments with HRDs working in the informal settlements of Nairobi. The project continued building relationships with grassroots Kenyan HRDs and civil society, as well as undertaking important lobbying and legal work.

Mexico

Nine international volunteers accompanied 99 HRDs working on enforced disappearances, impunity, indigenous rights and environmental protection. Volunteers were based in two field teams, in Oaxaca and in the north, this last covering the states of Chihuahua and Coahuila, and a coordination office in Mexico City.

PEACE BRIGADES INTERNATIONAL

REPORT OF THE INTERNATIONAL COUNCIL (CONTINUED)

Nepal

PBI closed its protective accompaniment project in Nepal in January 2014 and initiated a joint project with a coalition of 43 Nepali human rights organisations to maintain and develop NepalMonitor, an online and SMS platform sharing information about human rights and security incidents across the country. NepalMonitor mapped 1,772 incidents in 2014, enabling national and international organisations to better respond to human rights violations and improving the safety of HRDs.

International advocacy

The effectiveness of PBI's work in the field relies heavily upon objective reporting of the experiences of HRDs to a global and concerned audience, so international advocacy continued to be a key component of PBI's work in 2014.

We attended **1,266 meetings with diplomatic corps, the United Nations (UN) and other international agencies and local, national and international organisations and coalitions** to raise concerns about the safety of HRDs, provide information on the effectiveness of protection and prevention measures and propose ways in which policy and practice could be improved. We **activated our emergency support networks 12 times** in response to the most pressing and serious issues being faced by the HRDs we accompanied.

We produced **75 publications, videos and radio appeals** amplifying HRDs' voices and exposing the realities and challenges they face to public and official audiences. We also sent detailed information on the human rights situation to members of our support network each month. Our unique access to information, our rigorous analysis and our objectivity are key elements in the effectiveness of the protection we provide.

PBI country groups **organised speaker tours for 27 HRDs** in 2014, enabling them to travel across Europe and North America to raise international awareness of, and support for, their work. These tours empowered HRDs to develop relationships with key allies, from parliamentarians to grassroots activists, and gain invaluable political, moral and financial support.

Country groups championed HRDs in **120 meetings with government representatives** in France, Germany, Ireland, Italy, the Netherlands, Norway, Spain, Switzerland and the UK.

International coordination and development

A number of important initiatives coordinated and/or supported by the ISec in 2014, some key examples of which are described below.

Business and human rights

An increasing number of HRDs with whom PBI works are supporting communities struggling to uphold their rights against megaprojects and powerful economic interests. Throughout 2014, staff and volunteers across PBI collaborated to develop and implement a detailed strategy and action plan focusing on business and human rights. PBI engaged with key UN mechanisms, including the Special Rapporteur on the Situation of Human Rights Defenders and the Working Group on Human Rights and Transnational Corporations, to press for greater protection of, participation from, and awareness about the risks and issues faced by, HRDs working in this area. For example, we co-organised a side-event at the 3rd UN Forum on Business and Human Rights, which helped keep land and environmental HRDs on the agenda. We submitted a briefing to states and multilateral bodies with clear recommendations to mainstream protection of HRDs in their business and human rights national action plans (NAPs), emphasising the need for more effective protection mechanisms and for consultation and inclusion of HRDs in policy implementation.

PEACE BRIGADES INTERNATIONAL

REPORT OF THE INTERNATIONAL COUNCIL (CONTINUED)

EU Guidelines on HRDs

In 2014 PBI carried out a number of international activities to mark 10 years since the adoption of the EU Guidelines on HRDs, a policy document PBI was instrumental in both drafting and revising and has used extensively in our work. These activities included presentation at a seminar for the EU of our conclusions and recommendations on achievements and challenges in implementation of the Guidelines; co-hosting an event with other international NGOs to evaluate implementation and publishing a joint statement welcoming the EU's renewed commitment; and launching a PBI report, 'Ten years of the European Union Guidelines on Human Rights Defenders: An Assessment from the Field'. We also worked to strengthen implementation of the Guidelines on the ground.

Support for projects

The ISec provided strategic planning, financial management, legal and administrative support to the new field projects in Honduras, Indonesia, Kenya and Nepal.

Support for country groups

The ISec provided information and guidance to support the establishment of a new PBI country group in Ireland, which was launched at a public event in November 2014. The ISec also supported PBI Switzerland's application for special consultative status with the UN Economic and Social Council. This status was granted in July 2014, enabling PBI to organise our own side-events at the UN in Geneva and New York and make written statements to relevant UN bodies.

Awareness-raising and publications

In 2014, the ISEC coordinated work to design a new website in order to strengthen PBI's public image. We also published an Annual Review of PBI's work globally, complementing the regular and wide-ranging publications produced by PBI projects and country groups.

Fundraising

In 2014, the ISEC organised an external review of PBI's fundraising capabilities, which provided key recommendations to strengthen internal capacity and increase income.

General Assembly

The ISEC organised PBI's triennial General Assembly, which took place in November 2014. Sixty delegates came together from across the organisation to approve PBI's strategic priorities for the next three years, new IC members, a new country group in Ireland, and new policies to strengthen internal functioning.

International committees and working groups

PBI's governance and operations continued to be supported in 2014 by international committees and working groups spanning key, cross-cutting areas. The FAC, made up of volunteer experts in financial management, and the FWG, made up of finance staff from across PBI, oversaw PBI finances throughout the year. Both groups are convened and supported by the Governance Director.

PEACE BRIGADES INTERNATIONAL

REPORT OF THE INTERNATIONAL COUNCIL (CONTINUED)

The IC is supported in fulfilling other governance responsibilities by the following committees: the Human Resources Committee (HRC), the Legal Committee (LC), the Strategy Development Committee (SDC), the Emergency Response Committee (ERC), the Gender and Diversity Committee (GDC) and the Disputes Resolution Committee (DRC).

The Volunteer Support Working Group is responsible for promoting and monitoring support for field volunteers before, during and after their field work. In 2014, this volunteer-led group continued to develop and monitor implementation of best practices aimed at ensuring that the quality and core content of field preparation is consistent for all volunteers across the organisation.

The Advocacy Working Group (AWG) and Fundraising Working Group (FRWG), which are composed of specialised staff from across the organisation, are responsible for coordinating the development and implementation of global strategies in their respective areas.

In 2014, six new members were recruited to the IC, and two new members to the LC, bringing new expertise in organisational management and legal oversight to strengthen governance.

REVIEW OF ACCOUNTS AND RESOURCES

During the year ended 31 December 2014, the activities of the organisation resulted in net incoming resources of \$4,615 (2013: \$492,492). This resulted in total funds (restricted and unrestricted) of \$1,640,954 (2013: \$1,636,339) being carried forward at 31 December 2014. Of this total carried forward, \$1,084,531 (2013: \$1,037,701) is held by the six projects to fund future work, Nil (2013: \$161,201) for international development, governance and coordination, a further \$10,733 (2013: \$7,764) is invested in fixed assets and the balance of \$545,690 (2013: \$429,673) is held in the Common Fund.

The total income of the organisation in 2014 was \$2,700,132 (2013: \$2,784,875), a decrease of 3% compared to the previous year. The funds to support the projects were raised in 16 countries by the Country groups, projects and ISec, the detail of which is shown in note 12 to the accounts starting on page 19. The funding base for the organisation is a good balance of Trust, Foundation and Government funding.

The total expenditure of the organisation in 2014 was \$2,496,749 (2013: \$2,254,831) an increase of 10% on 2013. The overall financial situation is continuously monitored to ensure the organisation operates at a level of activity appropriate to available funding. PBI's policy is to ensure a minimum of overall reserves between 20-25% of current expenditure. At the end of 2014, the reserves, not represented by fixed assets, were \$1,630,221 which is 66% of the expenditure in the year. The level of reserves does differ between the projects. However, the overall level is considered sufficient to manage cash flow issues and to deal with emergencies both practical and financial.

RESERVES POLICY

PBI's reserves are maintained at a level sufficient to meet the cash flow needs of the organisation, and to provide additionally an adequate cash fund for emergencies.

The Common Fund is held at ISec and the following policy was updated in 2014 and elaborated in 2015 to identify the following designated funding³:

- a) That a portion of the fund equivalent to 150,000 USD be set aside as the ISec cash reserve;
- b) That a portion of the fund equivalent to 200,000 USD be set aside as an Emergency Fund available to Projects and Country Groups for cash flow and/or emergency needs;
- c) That a portion of the fund equivalent to 40,000 USD be set aside to contribute to the costs of the GA 2017; and

³ Funding can only be designated or undesignated by a joint decision of the IC and IOC.

PEACE BRIGADES INTERNATIONAL

REPORT OF THE INTERNATIONAL COUNCIL (CONTINUED)

- d) That a portion of the fund equivalent to 20,000 USD be set aside as the Country Group Development Fund to support upon application the collective and/or individual needs of Country Groups.

Any balance of the ISEC general funds reserve is available for operational costs as agreed in the annual ISEC budget approval process. The remainder of the PBI reserves are maintained by the individual projects. PBI Financial Guidelines recommend levels equivalent to at least 20% of the annual expenditure.

GOVERNANCE

Organisation

The GA meets every three years to define the strategic direction of PBI. The IC is responsible for ensuring the implementation of the decisions made by the GA and for the governance of the global organisation. The detailed mandate and composition of both the GA and the IC are laid down in the Bylaws of Peace Brigades International.

Statement of responsibilities

The IC is responsible for producing accounts in accordance with United Kingdom Generally Accepted Accounting Practice.

It is the IC's responsibility to prepare accounts for each financial year which give a true and fair view of the state of affairs of PBI and of its results for that year. In preparing those accounts, the IC is required to select suitable accounting policies and then apply them consistently; make judgements and estimates that are reasonable and prudent; and prepare the accounts on the going concern basis unless it is inappropriate to presume that the entity will continue in business.

The IC is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of PBI and are also responsible for safeguarding its assets and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Meeting Schedule

The IC and IOC met in person for two days in November 2014 following to review and plan the organisation's activities and had regular monthly conference calls to manage and monitor the organisation's work.

This report was approved by the International Council on **15th March 2016** and signed on its behalf by



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Dana Brown
International Council

INDEPENDENT AUDITORS' REPORT

TO THE INTERNATIONAL COUNCIL OF PEACE BRIGADES INTERNATIONAL

We have audited the accounts of Peace Brigades International for the year ended 31 December 2014 which comprise the Statement of Financial Activities, the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the International Council, as a body. Our audit work has been undertaken so that we might state to the International Council those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Peace Brigades International and the International Council as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditor

As explained more fully in the Statement of Responsibilities set out on page 9, the International Council is responsible for the preparation of accounts which give a true and fair view.

Our responsibility is to audit and express an opinion on the accounts in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the accounts

An audit involves obtaining evidence about the amounts and disclosures in the accounts sufficient to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the entity's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the International Council; and the overall presentation of the accounts. In addition, we read all the financial and non-financial information in the Report of the International Council to identify material inconsistencies with the audited accounts and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on accounts

In our opinion the accounts:

- give a true and fair view of the state of the Peace Brigades International's affairs as at 31 December 2014 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where we are required to report to you if, in our opinion:

- The information given in the Report of the International Council is inconsistent in any material respect with the accounts; or
- Sufficient accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- The accounts are not in agreement with the accounting records and returns; or
- We have not received all the information and explanations we require for our audit.

Oxford
31 March 2016

Critchleys
Critchleys LLP
Statutory auditor

PEACE BRIGADES INTERNATIONAL
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 DECEMBER 2014

	Note	Project Funds 2014 \$	International Secretariat 2014 \$	Total 2014 \$	Total 2013 \$
INCOMING RESOURCES					
	12				
Government income		1,442,884	-	1,442,884	1,638,144
Foundation/Trust income		891,359	58,341	949,700	838,676
PBI country groups		105,586	70,499	176,085	209,102
Other income		130,754	709	131,463	98,953
Total incoming resources		<u>2,570,583</u>	<u>129,549</u>	<u>2,700,132</u>	<u>2,784,875</u>
RESOURCES EXPENDED					
	2				
Programmes					
Protective accompaniment (field projects and global advocacy)		2,070,198	119,107	2,189,305	1,916,606
Generating Funds		104,272	14,432	118,704	112,742
Governance		14,108	174,632	188,740	225,483
Total resources expended		<u>2,188,578</u>	<u>308,171</u>	<u>2,496,749</u>	<u>2,254,831</u>
Net incoming resources before transfers	5	382,005	(178,622)	203,383	530,044
Transfers	6	<u>(140,047)</u>	<u>140,047</u>	-	-
Net incoming resources after transfers		241,958	(38,575)	203,383	530,044
Foreign exchange translation (loss)/gain	10	<u>(198,768)</u>	-	<u>(198,768)</u>	<u>(37,552)</u>
Net incoming resources after transfers and foreign exchange movements		43,190	(38,575)	4,615	492,492
Funds brought forward		<u>1,052,074</u>	<u>584,265</u>	<u>1,636,339</u>	<u>1,143,847</u>
Funds carried forward		<u>1,095,264</u>	<u>545,690</u>	<u>1,640,954</u>	<u>1,636,339</u>

All activities are continuing. There are no gains and losses other than those recognised above.

**PEACE BRIGADES INTERNATIONAL
BALANCE SHEET
AS AT 31 DECEMBER 2014**

	Note	2014	2013
		\$	\$
FIXED ASSETS			
Tangible fixed assets	7	10,733	7,764
CURRENT ASSETS			
Debtors	8	288,878	317,429
Cash at bank and in hand		1,830,947	1,911,972
		2,119,825	2,229,401
CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR			
	9	(489,604)	(600,826)
NET CURRENT ASSETS		1,630,221	1,628,575
NET ASSETS		1,640,954	1,636,339
FUNDS			
Project funds	10	1,095,264	1,052,074
International Secretariat		545,690	584,265
		1,640,954	1,636,339

These accounts were approved and authorised for issue by the International Council on 15th March 2016 and signed on its behalf by



.....
Dana Brown
International Council

PEACE BRIGADES INTERNATIONAL

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2014

	Note	2014 \$	2013 \$
Net cash (outflow)/ inflow from operating activities	A	(74,358)	331,390
Capital expenditure			
Purchase of tangible fixed assets		(6,667)	(4,662)
Increase in cash		<u>(81,025)</u>	<u>326,728</u>
Reconciliation of net cash flow to movement in net funds			
(Decrease)/increase in cash in year		(81,025)	326,728
Net funds at 1 January 2014		1,911,972	1,585,244
Net funds at 31 December 2014		<u>1,830,947</u>	<u>1,911,972</u>

NOTES TO THE CASH FLOW STATEMENT

A	RECONCILIATION OF NET INCOMING RESOURCES / RESOURCES EXPENDED TO NET CASH FLOW FROM OPERATING ACTIVITIES	2014 \$	2013 \$
	Net incoming resources	4,615	492,492
	Depreciation and loss/profit on disposal of assets	3,698	2,910
	(Increase)/decrease in debtors	28,551	(69,118)
	(Decrease) in creditors	(111,222)	(94,894)
	Net cash (outflow)/inflow from operating activities	<u>(74,358)</u>	<u>331,390</u>
B	ANALYSIS OF CHANGES IN NET FUNDS		
		At 1 January 2014 \$	Cash flows \$
			At 31 December 2014 \$
	Cash at bank and in hand	<u>1,911,972</u>	<u>(81,025)</u>
			<u>1,830,947</u>

PEACE BRIGADES INTERNATIONAL

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2014**1 ACCOUNTING POLICIES****a) Basis of preparation**

The accounts have been prepared in accordance with the historical cost convention, applicable United Kingdom Accounting Standards and, where relevant, the Statement of Recommended Practice (SORP), Accounting and Reporting by Charities.

The accounts have been produced in United States Dollars as that is the main operating currency of the entity.

b) PBI Country Groups

There are 12 PBI Country Groups and 4 Associate Groups. While recognition by PBI and use of the PBI name depends on each Country Group's adherence to PBI principles PBI Country Groups are independent bodies that determine their own structure and are legally responsible for their own actions. These financial statements do not include the accounts of PBI Country Groups.

c) Fund accounting

All of the entity's operations are either part of an individual project or are else part of the International Secretariat. Consequently income and expenditure has been split across these headings. These categories are different to those set out by the SORP but the International Council feels the fund categories used provide a fairer position of the operations of the entity.

d) Incoming resources

Donations, including those from country groups, are included in the Statement of Financial Activities when they are received unless they are for a specific period in which case they are accounted for on a receivable basis.

Grants are included on a receivable basis. Consequently debtors are included for grants that relate to the current year but have not been received by the year end. Where received grants are for a time period that covers all, or part of a period in future financial years, the relevant proportion is deferred and included in creditors.

No amounts are included in the accounts for services donated by volunteers.

In the year ended 31 December 2014 the resources expended have been split across headings appropriate to the entity's circumstances.

e) Resources expended

All expenditure is accounted for on an accruals basis and has been classified under appropriate expenditure headings. Expenditure includes irrecoverable VAT where appropriate.

f) Tangible Fixed assets and Depreciation

Tangible fixed assets are capitalised and depreciation is provided at rates calculated to write off the cost over the expected useful economic lives as follows:

Motor vehicles and boats - 20-25% straight line
Fixtures, fittings and equipment - 33% straight line

PEACE BRIGADES INTERNATIONAL

**NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2014 (CONTINUED)**

g) **Operating Leases**

Rentals in respect of operating leases are charged to the Statement of Financial Activities over the period in which the cost is incurred.

h) **Foreign Currencies**

Monetary assets and liabilities are re-translated at the year end exchange rate with all differences being taken to the Statement of Financial Activities. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction except where the base currency of the project is not United States Dollars. In these cases, the results are translated at an average exchange rate for the year with any translation exchange differences being taken to the Statement of Financial Activities.

i) **Repatriation**

The estimated costs of repatriating staff and volunteers are charged to the Statement of Financial Activities on a straight line basis.

2 RESOURCES EXPENDED BY REGION

	2014	2013
	\$	\$
Colombia	1,091,521	929,140
Guatemala	320,895	341,952
Honduras	124,210	46,844
Indonesia	43,633	10,985
Kenya	119,497	189,282
Mexico	475,456	432,237
Nepal	13,366	62,554
UK	308,171	241,837
	<u>2,496,749</u>	<u>2,254,831</u>

3 INTERNATIONAL COUNCIL EXPENSES

Members of the International Council were reimbursed travel expenses for attending meetings and costs enabling participation in International Council conference calls and e-mail discussions as follows:

	2014	2013
	\$	\$
International Council expenses	<u>10,550</u>	<u>10,092</u>

PEACE BRIGADES INTERNATIONAL

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2014 (CONTINUED)

4	STAFF COSTS		
		2014	2013
		\$	\$
	Wages, salaries and associated costs	817,973	931,516
	UK National Insurance	7,616	14,529
		825,589	946,045
	Average number of employees	No.	No.
	Projects	40	38
	International Secretariat	2	3
		42	41
5	NET RESOURCES EXPENDED BEFORE TRANSFERS	2014	2013
	Is stated after charging/(crediting)	\$	\$
	Depreciation	3,698	2,910
	Auditors remuneration (global audit)	14,579	15,432
	(Gains)/losses on foreign exchange transactions	(28,837)	(38,360)
6	TRANSFERS		
	These represent contributions from the individual projects for the International Secretariat costs.		
7	TANGIBLE FIXED ASSETS		
		Motor Vehicles, Boats, Fixtures, Fittings & Equipment	Total
		\$	\$
	Cost		
	At 1 January 2014	35,820	35,820
	Additions	6,667	6,667
	Disposals	(3,722)	(3,722)
	At 31 December 2014	38,765	38,765
	Depreciation		
	At 1 January 2014	28,056	28,056
	Charge for the year	3,698	3,698
	Realised on disposals	(3,722)	(3,722)
	At 31 December 2014	28,032	28,032
	Net book value		
	At 31 December 2014	10,733	10,733
	At 1 January 2014	7,764	7,764

PEACE BRIGADES INTERNATIONAL

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2014 (CONTINUED)

8 DEBTORS		2014	2013			
		\$	\$			
Grants receivable (note 13)		217,644	255,412			
Trade debtors		55,062	48,296			
Prepayments		16,172	13,721			
		288,878	317,429			
9 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		2014	2013			
		\$	\$			
Trade creditors and accruals		250,559	179,284			
Deferred income – grants received in advance (note 14)		239,045	421,542			
		489,604	600,826			
Deferred income						
At 1 January 2014		421,542	529,485			
Released in year		(421,542)	(529,485)			
Deferred in year		239,045	421,542			
At 31 December 2014		239,045	421,542			
10 PROJECT FUNDS						
Project	At 1	Incoming	Resources	Transfers	Foreign	At 31
	January	Resources	Expended		Exchange	December
	2014				(Loss)/gain	2014
	\$	\$	\$	\$	\$	\$
Colombia	669,888	1,365,405	(1,091,521)	(59,294)	(175,986)	708,492
Guatemala	179,013	373,276	(320,895)	(26,656)	(17,769)	186,969
Honduras	5,733	137,049	(124,210)	(3,750)	(1,325)	13,497
Indonesia	6,609	81,995	(43,633)	(3,907)	-	41,064
Kenya	38,909	122,005	(119,497)	(11,119)	(3,688)	26,610
Mexico	151,922	474,761	(475,456)	(32,595)	-	118,632
Nepal	-	16,092	(13,366)	(2,726)	-	-
	1,052,074	2,570,583	(2,188,578)	(140,047)	(198,768)	1,095,264

The funds represent the balances within the specific field projects.

Some of the amounts shown above may differ from the individually prepared project accounts due to adjustments to ensure consistent accounting policies for these accounts and adjusting events since the project accounts were prepared.

The 'foreign exchange (loss)/gain' represents a (loss)/gain on re-translation of the reserves at the closing US Dollar exchange rate.

PEACE BRIGADES INTERNATIONAL

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2014 (CONTINUED)

11	ANALYSIS OF NET ASSETS BY FUND	Fixed Assets \$	Net Current Assets \$	Total \$
	Project Funds	10,733	1,084,531	1,095,264
	International Secretariat	-	545,690	545,690
		<u>10,733</u>	<u>1,630,221</u>	<u>1,640,954</u>

PEACE BRIGADES INTERNATIONAL

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2014 (CONTINUED)

12 INCOMING RESOURCES

Government income (by country of origin)	Country	Colombia	Guatemala	Honduras	Indonesia	Kenya	Mexico	Nepal	ISEC	Total 2014	Total 2013
Canadian Embassy	Canada						6,635			6,635	717
EIDHR	EU		74,450							74,450	56,514
Finnish Embassy	Finland						12,696			12,696	-
CPS	Germany	253,418	105,645	10,632	24,982	45,847	52,061	16,092		508,677	356,655
GIZ	Germany									-	25,820
VN06	Germany									-	114,639
Zivik	Germany						144,520			144,520	249,510
Dutch Embassy	Netherlands									-	21,085
Norwegian Embassy	Norway									-	15,369
Norwegian Foreign Ministry	Norway	213,583								213,583	204,527
ACCD	Spain	106,611	28,898							135,509	141,890
Ayuntamiento de Barcelona	Spain									-	51,497
Ayuntamiento Donostia	Spain	58,055								58,055	-
Ayuntamiento Santander	Spain						11,627			11,627	16,450
Ayuntamiento de Valladolid	Spain						4,078			4,078	1,378
Cooperacion Cantabra	Spain									-	30,968
Diputacion Valladolid	Spain						31,462			31,462	10,585
District of Pamplona	Spain	39,370								39,370	30,019
Mugarik Gabe/Navarra Government	Spain	77,391								77,391	212,480
Switzerland Foreign Ministry	Switzerland	56,600	16,131							72,731	72,065
Swiss Embassy	Switzerland						11,493			11,493	14,880
Canton Vaud	Switzerland	33,194								33,194	-
British Foreign & Commonwealth Office	UK									-	-
British Embassy	UK						7,413			7,413	11,096
TOTAL GOVERNMENT INCOME		838,222	225,124	10,632	24,982	45,847	281,985	16,092	-	1,442,884	1,638,144

PEACE BRIGADES INTERNATIONAL

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2014 (CONTINUED)

12 INCOMING RESOURCES (continued)

Foundation/Trust income (by country of origin)	Country	Colombia	Guatemala	Honduras	Indonesia	Kenya	Mexico	Nepal	ISEC	Total 2014	Total 2013
Oxfam Solidarity	Belgium	-	-	-	-	-	-	-	-	-	3,719
Basilian Fathers	Canada	-	-	-	-	-	6,879	-	-	6,879	2,990
Caritas France	France	-	-	19,935	-	-	-	-	-	19,935	-
Non-Violence XXI	France	-	-	-	-	4,878	-	-	-	4,878	8,507
Action 10%	Germany	-	-	-	-	-	-	-	-	-	11,766
Brot fur die Wert	Germany	24,037	33,051	21,796	(1,041)	16,635	29,183	-	-	123,661	110,692
	Misereor	63,493	26,719	4,216	-	16,584	10,790	-	-	121,802	115,025
	Weltwaerts	-	-	-	-	-	-	-	-	-	2,471
CSF Irish Aid	Ireland	-	-	-	-	-	-	-	-	-	44,271
Trocaire	Ireland	-	8,932	9,276	-	-	-	-	-	18,208	2,426
Hartstra Stichting (Foundation)	Netherlands	-	-	-	-	3,228	-	-	-	3,228	3,244
ICCO	Netherlands	61,571	-	-	-	-	-	-	-	61,571	33,462
Mensen Met En Missie	Netherlands	39,366	-	-	-	-	-	-	-	39,366	58,337
Amnesty Sweden	Sweden	-	-	-	41,647	-	20,416	-	4,341	66,404	87,908
COSUDE	Switzerland	-	-	26,621	-	-	-	-	-	26,621	12,679
Ferster Foundation	Switzerland	30,322	-	-	-	-	-	-	-	30,322	-
Fribourg Solidarity	Switzerland	-	-	-	-	13,195	-	-	-	13,195	23,073
Christian Aid	UK	114,049	-	-	-	-	-	-	-	114,049	85,812
Frederick Mulder Foundation	UK	-	-	-	-	11,620	-	-	-	11,620	-
Intermom-Oxfam	UK	82,268	-	-	-	-	-	-	-	82,268	65,246
Law Society	UK	-	2,421	3,248	-	-	-	-	-	5,669	4,481
Sigrid Rausing Trust	UK	16,105	22,669	17,703	12,915	8,184	21,468	-	-	99,044	69,775
Fairshare Foundation	USA	-	-	-	-	-	-	-	54,000	54,000	50,000
MacArthur Foundation	USA	-	-	-	-	-	34,980	-	-	34,980	35,000
Overbrook Foundation	USA	3,000	3,000	3,000	-	-	3,000	-	-	12,000	7,680
Washington Office on Latin America	USA	-	-	-	-	-	-	-	-	-	112
TOTAL FOUNDATION/TRUST INCOME		434,211	96,792	105,795	53,521	74,324	126,716	-	58,341	949,700	838,676

PEACE BRIGADES INTERNATIONAL

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2014 (CONTINUED)

12 INCOMING RESOURCES (continued)

PBI Country Groups	Colombia	Guatemala	Honduras	Indonesia	Kenya	Mexico	Nepal	ISEC	Total 2014	Total 2013
PBI Belgium	-	-	1,827	-	-	-	-	1,872	3,699	2,734
PBI Canada	9,050	9,411	7,043	-	-	7,911	-	8,000	41,415	19,265
PBI France	-	5,069	-	-	-	1,718	-	491	7,278	5,156
PBI Germany	-	-	-	-	-	-	-	11,046	11,046	14,109
PBI Italy	3,439	-	6,446	-	-	5,042	-	-	14,927	10,949
PBI Netherlands	-	-	-	-	-	-	-	295	295	12,597
PBI New Zealand	-	-	-	-	-	-	-	975	975	-
PBI Norway	-	-	-	-	-	-	-	3,226	3,226	3,290
PBI Spanish State	-	-	-	-	-	-	-	1,871	1,871	1,369
PBI Switzerland	1,769	24,270	-	-	-	20,267	-	20,210	66,516	103,887
PBI UK	-	-	-	-	1,833	491	-	15,532	17,856	35,562
PBI USA	-	-	-	-	-	-	-	6,981	6,981	184
TOTAL PBI COUNTRY GROUPS	14,258	38,750	15,316	-	1,833	35,429	-	70,499	176,085	209,102

PEACE BRIGADES INTERNATIONAL

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2014 (CONTINUED)

12	INCOMING RESOURCES (continued)	Colombia	Guatemala	Honduras	Indonesia	Kenya	Mexico	Nepal	ISEC	Total 2014	Total 2013
	Other Income										
	Individual donations	25,531	10,185	2,174	-	-	18,586	-	572	57,048	16,617
	Gift in Kind	-	-	-	-	-	-	-	-	-	20,552
	Training income	-	680	-	-	-	2,231	-	-	2,911	2,688
	Other income	16,753	-	3,059	3,491	-	9,133	-	-	32,436	16,858
	Bank interest	272	96	73	-	-	36	-	137	614	193
	Exchange variations	36,158	1,648	-	-	-	648	-	-	38,454	42,045
	TOTAL OTHER INCOME	78,714	12,609	5,306	3,491	-	30,634	-	709	131,463	98,953
	TOTAL INCOME	1,365,405	373,275	137,049	81,994	122,004	474,764	16,092	129,549	2,700,132	2,784,875

For many of the grants listed above the money has been raised by the Country Group. The ultimate grant-maker is listed above even though they may have made their grant to the Country Group who have, in turn, flowed money to Peace Brigades International.

Key to abbreviations used above and in notes 13 and 14:
ISEC International Secretariat

PEACE BRIGADES INTERNATIONAL

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2014 (CONTINUED)

13 GRANTS RECEIVABLE

	Colombia	Guatemala	Honduras	Mexico	Indonesia	Nepal	ISEC	Total
2014								
Ayuntamiento Donostia	17,215	-	-	-	-	-	-	17,215
Basilian Fathers Human Development Fund	-	-	-	6,879	-	-	-	6,879
CPS	20,809	-	-	-	-	2,726	-	23,535
EIDHR	-	18,214	-	-	-	-	-	18,214
Miserior	32,478	-	-	-	-	-	-	32,478
Sigrid Rausing Trust	-	-	12,516	-	-	-	-	12,516
PBI Country Groups	-	-	-	7,911	23,942	-	71,463	103,316
Other	-	-	-	-	3,491	-	-	3,491
	70,502	18,214	12,516	14,790	27,433	2,726	71,463	217,644
2013								
ACCD	49,000	24,000	-	68,890	-	-	-	141,890
Ayuntamiento Valladolid	-	-	-	1,378	-	-	-	1,378
Basilian Fathers Human Development Fund	-	-	-	2,990	-	-	-	2,990
CPS	-	-	-	3,920	-	-	-	3,920
Diputacion Valladolid	-	-	-	5,925	-	-	-	5,925
Sigrid Rausing Trust	32,344	-	4,130	-	-	-	-	36,474
PBI Country Groups	24,258	4,228	939	3,737	-	-	29,673	62,835
Total	105,602	28,228	5,069	86,840	-	-	29,673	255,412

PEACE BRIGADES INTERNATIONAL

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2014 (CONTINUED)

14 DEFERRED INCOME

	Colombia	Guatemala	Honduras	Kenya	Mexico	ISEC	Total
2014							
Ayuntamiento de Pamplona	28,273	-	-	-	-	-	28,273
Ayuntamiento de Reinososa	-	1,384	-	-	-	-	1,384
ACCD	-	-	-	-	23,318	-	23,318
Canadian Embassy	-	-	-	-	5,130	-	5,130
Diputación Cordoba	-	6,205	-	-	-	-	6,205
Finnish Embassy	-	-	-	-	7,111	-	7,111
Frederick Mulder Foundation	-	-	-	11,619	-	-	11,619
Norwegian Foreign Ministry	109,485	-	-	-	-	-	109,485
Misereor	-	319	5,044	-	-	-	5,363
Open Society	-	7,820	-	-	-	-	7,820
Sigríð Rausing Trust	21,304	4,805	-	-	-	-	26,109
Trocaire	-	7,228	-	-	-	-	7,228
	159,062	27,761	5,044	11,619	35,559	-	239,045

	Colombia	Guatemala	Honduras	Kenya	Mexico	ISEC	Total
2013							
Ayuntamiento de Donastio	38,826	-	-	-	-	-	38,826
AECID	7,185	-	-	-	-	-	7,185
Brot fur die Wert	-	14,131	-	-	10,361	-	24,492
Canadian Embassy	-	-	-	-	3,784	-	3,784
Christian Aid	37,381	-	-	-	-	-	37,381
Dutch Embassy	-	7,858	-	-	-	-	7,858
Norwegian Foreign Ministry	142,317	-	-	-	-	-	142,317
Misereor	3,320	3,584	-	-	-	-	6,904
Mugarik Gabe	76,018	-	-	-	-	-	76,018
Sigríð Rausing Trust	16,459	13,256	-	8,184	-	-	37,899
Swiss Embassy	-	-	-	-	6,244	-	6,244
Various	32,634	-	-	-	-	-	32,634
	354,140	38,829	-	8,184	20,389	-	421,542